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*ISSN 2800-1273-EISSN 2830-8379***Professional Ethics in Work Environments: A Theoretical and Practical Analysis**

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ABSTRACT

This paper explores the foundational principles and practical applications of professional ethics within contemporary work environments. Drawing upon multidisciplinary theoretical frameworks, the study examines how ethical behavior contributes to organizational integrity, employee performance, and stakeholder trust. The analysis highlights the role of ethical codes, leadership responsibility, and institutional culture in shaping ethical conduct. Furthermore, the paper discusses common ethical challenges and proposes strategies for fostering ethical awareness and compliance in professional settings. By bridging theory and practice, this study aims to support the development of ethically resilient organizations in an increasingly complex global context.

Dr NADJET HASSANE

1. Introduction to Professional Ethics

Professional ethics encompass ethical standards and moral issues specific to a profession. Ideally, professional ethics should be rooted in and aligned with an individual's personal ethics. Nonetheless, professional ethics often diverge from general ethics, as each profession develops its own code of conduct. Essentially, ethics govern moral behavior or consciousness, while professionalism dictates the manner of conducting a job. Therefore, professional ethics define the ethical dimension of a profession (Talebian, 2016, p.35).

In current times, ethical misconduct in professions and organizations seems alarmingly rampant. However, almost every profession has a well-defined and documented ethical code that professionals in that field are generally expected to abide by. To shed light on the importance of professional ethics in general and work environments in particular, the definition and scope of professional ethics are briefly presented. The significance of ethics is elucidated, focusing on the importance of professional ethics in jobs and its impact on workplace culture. Given the broad spectrum of professions, the deliberation addresses ethical issues concerning professional work in general, rather than focusing on specific industries. Ethics is a matter of not just "know-how," but also "doing what is right." Hence, ethics provides a framework for right conduct. It shapes and characterizes an individual's workplace culture. (cooper,t (ed), 1994, p.22)The recurrent need for professionals to adhere to a set of ethical guidelines is well-acknowledged throughout time, as ethics are integral to the profession's existence and growth. With the dawn of civilization, professions arose with a code of ethics to regulate their conduct. Hence, professions and ethics go hand-in-hand. Several reasons can be cited as to why ethics is important in a profession or job. First and foremost, ethics is vital for the organizational effectiveness of a profession. Second, ethics is important for the welfare of the employees in a profession. Third, ethics is significant for the overall growth and prosperity of a profession. Finally, ethics is crucial for the societal development of a profession. (Ajiga et al., 2024, p.87)

1.1. Definition and Scope

Professional ethics refers to the ethics or moral principles that govern a profession or a professional, framing expectations regarding the conduct of individuals in a professional role (Talebian, 2016, p.67). Professional ethics is important in many professions, such as medicine, law, engineering, education,

and accounting, among others. The scope of ethics goes beyond the rules governing a particular profession. Ethics encompass a person's moral principles, character, and what is considered right or wrong. In a professional setting, ethics refers to the personal and corporate standards of behaviour that govern decisions and actions. However, the scope of professional ethics is wider than just rules and principles. It also takes into account personal integrity, social responsibility, and the profession's liability to society. The profession's ethical framework may vary from one sector to another; however, the fundamental core values of professional ethics remain the same. Every profession must have ethics to fulfil its obligations to society. (López et al.2021, p.122)

Ethics can be defined as a set of principles of right conduct and a theory or a system of moral values. It may also be viewed as an individual's code of behaviour, particularly in regard to the social or professional group to which one belongs. In other words, ethics is a system of rules or principles that provides guidance for making choices about what behaviour is right or wrong. The conduct of individuals in a professional role is framed by professional ethics. Therefore, ethics is a matter of choice, and each individual has his/her own perception of right and wrong. A set of broad guidelines for professional conduct in a given profession is provided by the code of professional ethics for that profession. Nevertheless, the ethical issues included in the code are prone to varying interpretations and applications in different countries and cultures (Paine, 2003, p.13). Ethics is also a matter of identity, as each profession has a unique character, expertise, and set of ethics associated with it. These diverse ethical frameworks, such as the biomedical ethics in health sciences, accounting ethics in accounting and finance, and legal ethics in law, illustrate the myriad professions and their respective ethics in upholding social and moral responsibilities. However, at a fundamental level, professions share common ethical obligations to ensure the welfare of humanity, uphold human dignity, and act in the best interests of society (Budhwar et al.2023, p.211). Therefore, ethics is a defining feature of professions, which afford them a privileged position in society with associated rights, autonomy, and power. In the absence of ethics, a profession is reduced to a mere vocation, trade, or business, with detrimental consequences for society. (Budhwar et al.2023, p.211)

1.2. Historical Development

Throughout the ages, professional ethics has evolved. The professional ethics of today has roots tracing back to ancient societies. With the growth of professionalism, worldviews changed affecting the ethics of the times. Every profession influenced and shaped the ethics of that particular time (Graham, p.97). Different milestones and events changed the ethical standard of one profession or many professions. Discovering the past provides insight into present events. Awareness of the past helps avoid future mistakes. Professional ethics is examined historically to highlight its importance and development. Understanding the past and cultural differences helps avoid misconceptions regarding professional ethics (Talebian, 2016, p.98). Professional ethics had been an important daily concern of many people long before its emergence as a separate field of study. Ethics has been an ongoing concern of many well-known philosophers. Questions with ethical boundaries, honesty, and perceptions are intensely debated by great minds today. Plato, Aristotle, Socrates, and many others shaped the understanding of ethics. The “good life” was the concern of philosophers. Having the right morals, beliefs, and understanding what is ethical was imperative to attaining the good life.

2. Key Principles of Professional Ethics

Professional ethics refer to the entire array of principles and standards that govern the behavior of professionals (Talebian, 2016, p.133). According to this definition, professional ethics can be described as a set of values that guide a profession. As such, professional ethics is a set of principles that professionals must aspire to follow in their practice. In the case of medical professions, for example, certain professional ethics apply such as safeguarding life and ensuring confidentiality. Everyone in the design industry is governed by a similar set of ethical principles that guide conduct within this profession.

Although other principles such as loyalty and respect might arise, professional ethical principles typically encompass nine key values: integrity, honesty, fairness, objectivity, confidentiality, professionalism, respect, accountability, and transparency. Together, these principles foster ethical decision-making in professionals and ensure accountability. While many of these principles are interconnected, they address different aspects of professional behavior. An organization’s ethical culture is shaped by the professional values it embraces.

If an organization lacks a set of ethical values, it cannot be considered a professional organization. (Paine, 2003, p.19)

Integrity is often seen as the most important personal principle. A commitment to integrity requires professionals to avoid circumstances that compromise their ability to make unbiased and objective decisions. Honesty is another vital personal principle, requiring professionals to ensure their statements are truthful and not misleading. Fairness requires professionals to ensure no person or group is given preferential treatment over others. (Degegrge.1982, p.44) Objectivity requires professionals to ensure their judgments are free from conflict-of-interest situations. Confidentiality requires professionals to safeguard sensitive or proprietary information obtained in the course of their duties. In contrast, professionalism means maintaining a high standard of professional conduct. Respect requires all persons to be treated with dignity and valuing their rights, beliefs, and opinions. Accountability requires individuals to answer for their conduct as well as for the effective use of resources entrusted to them. Finally, transparency means ensuring that decisions and actions are open and clear to others. (Degegrge.1982, p.190)

By articulating professional ethical principles in publicly available documents, an organization provides a clear statement of the values that shape its culture. These principles should be reflected in everyday practice; otherwise, the principles are rendered meaningless (Giulla , Joanne, 1998, p.77). Furthermore, while professional ethical principles might be profound enough to apply to all professionals in a specific area, it is often beneficial for individual organizations to also have their own set of ethical principles. Clearly defined ethical principles should be considered necessary for the effective functioning of any professional organization; without them, professional disregard for ethics is likely. Such principles are even more necessary for organizations in which ethics violations could seriously harm others. (Samuel , 1997, p.48)

2.1. Integrity

Integrity is the quality of being honest and having strong moral principles. Essentially, integrity is a person's or an organization's moral character; it describes how a person or an organization upholds his/her/their principle (Ojo, 2011, p.30). It is one of the cornerstones principles of professional ethics. Professional integrity means that a person or an organization complies with

the principle of integrity in a professional context. Professional ethics are a set of moral principles that professionals are expected to follow. The 5-Ps model categorizes them into five groups: fairness, integrity, objectivity, professionalism, and confidentiality. Of these five groups, integrity is the only group that mainly focuses on the moral character of a person or an organization. The other four groups focus more on the actions themselves rather than the character that drives the actions (Eriksen, 2015, p.87). Integrity, by definition, is the quality of being honest and having strong moral principles. Furthermore, integrity can also be simply understood as consistency of actions, values, and principles. A person or an organization is said to have integrity if he/she/they uphold the same principles consistently in all situations, and thus think, speak, and act according to the same principles. Therefore, failure to do so would compromise one's integrity. Integrity is closely tied to the idea of trustworthiness. Trust is a crucial element in how the society functions. In order to build rapport and trust to one another, people must have integrity. If a person is trusted, he/she/they is said to be reliable, and therefore people can depend on him/her/them. Integrity cultivates credibility, hence when an individual is said to have integrity, it means that individual is trustworthy, and credibility and trust go hand in hand. Similarly, to organizations, when an organization is trusted, it is said to be credible. Hence, just like an individual's credibility can be harmed, an organization's credibility can be harmed as well. One of the most important reasons why integrity is essential in professional ethics is that the individuals working in a profession often hold an important role in the society. (Harahap et al., 2023, p.56) On top of that consideration, rather it is a personal decision or a societal decision, the role of professionals is usually chosen and not assigned. In other words, professionals must be trusted in order to succeed, and trust must be built to create a successful professional environment. Integrity also encourages transparency and accountability. Transparency means that decisions can be seen and understood, whereas accountability means that individuals are held responsible for their actions. These two elements are vital in practicing ethics in the workplace. Having integrity would ensure being accountable for actions and to exercise responsibility and accountability, openness, and transparency. However, maintaining integrity is easier said than done. It can be particularly difficult to maintain integrity in a stressful environment. Often people are put in a situation where they are forced to choose between upholding integrity or uphold something else that is deemed more important at that given moment. Although there is always a choice, in

high-pressure situations where time is of the essence and many things are at stake, the choice to uphold a principle would take more effort. (Whitel, 1973, p.93) There are also the dangers of rationalizing and justifying the choices made to uphold or compromise integrity. Compromising integrity is easy; there are no hard consequences that follow after compromising integrity. If one chooses to compromise integrity, the worst possible thing that could happen is that one's credibility could possibly be questioned. On the other hand, if integrity is upheld, there could be severe repercussions. Starting from losing a job to being publicly disgraced; the consequences could be dire. The same thing applies to organizations. A single moral failure could bring down an entire organization. Having integrity in professional ethics is vital in ensuring that the credibility of both individuals and organizations is upheld. One should never underestimate the impact and importance of integrity in professional ethics, regardless of the situation. Integrity in professional ethics can be best illustrated with personal anecdotes from various professional experiences. (Zahari et al.2021, p.82)

2.2. Honesty

A professional workplace is made up of people who are honest and have genuine relationships. Honesty is a key principle of professional ethics. Being honest means being truthful, transparent, and open in all things professionals do. Honesty in the workplace is vital for an ethical work environment. Honesty lays the foundation for trust among team members and creates a sense of belonging, safety, and understanding. When team members trust each other, it helps the organization work toward common goals (Millett, 2011, p.92). However, it can be hard to stay honest in difficult situations, such as when professionals are faced with conflicts of interest or when their job is at stake. Therefore, institutions must implement policies and strategies to help professionals remain accountable for their foundation of honesty. Professional honesty is a crucial principle of professional ethics. It is expected that professionals will be honest in everything they do, and this is especially important in reporting and providing feedback. When professionals honestly report everything they have done or provide objective feedback without personal opinions, organizations can work more effectively. When everything is reported honestly, it helps organizations make the right decisions about the next course of action (Eriksen, 2015, p.39). An example is when a project fails; if all the details are honestly reported, the organization can learn from the mistakes and make different decisions for the future. On the other hand, if a team leader does not honestly report the failure and instead fabricates

information, everything will be based on incorrect information, and the organization may end up making the same mistakes again. Although honesty is often seen as an obvious principle, the intention is to better explain and understand the importance of honesty in professional ethics. It is clear that honesty is strongly correlated to professional accountability. Finally, honesty is an indispensable principle for a healthy and ethical workplace culture.

2.3. Confidentiality

Confidentiality is examined as a cornerstone of professional ethics. Defined simply, confidentiality is the expectation that certain information will be kept private. This principle is vital in safeguarding sensitive information, particularly within professional settings. There are foundational ethical obligations that clients and employees have regarding the confidentiality of certain data (Whitel.1973, p.56). Most professions have clear expectations about confidentiality, and breaches of confidentiality can lead to disaster for individuals and organizations alike. As professionalism reflects a social contract, it is generally expected that professionals will act in the best interests of their clients and employers to build trust (Podrygula, 1983, p.96). Therefore, confidentiality should be upheld in all professional contexts, public or private.

To protect their interests, both clients and employers share sensitive information with professionals. Confidentiality ensures that this private data will not be shared or mishandled, and a breach of confidentiality is widely seen as a breach of professional ethics. Most organizations have specific policies and procedures regarding confidentiality, outlining which information is confidential, how it should be handled, and the consequences of breaches. Handling confidential information is an ethical obligation beyond legal requirements. Even the simplest acts, such as forwarding emails or discussing pertinent matters in public places, can lead to disasters if confidentiality is ignored. (Eitel-Porter, 2021, p.113)

Upholding confidentiality aligns with ethical principles of respect and integrity, and there are best practices for safeguarding confidential information. First, recognize what information is confidential and what ethical obligations are associated with it. Policies should be read carefully, and professionals should not agree to more than they can handle. If professionals are unsure about the confidentiality of certain information, it is best to ask people directly or avoid situations where confidentiality may be

compromised. When in doubt, err on the side of caution. Additionally, confidentiality is becoming more relevant as professions rely on digital means to create, send, and store information. Because most data are now electronically formatted, confidentiality breaches can occur inadvertently, so it is important to understand how to keep information safe. (Konadu et al.2023, p.36)

Finally, confidentiality is especially important in a data-driven economy where the collection and analysis of personal information are paramount to success. Professionals need to consider how and why such data are collected, how they are stored, who has access, and whether enough safeguards are in place to protect them. Professional interactions tend to be more digital, and data are collected, analyzed, and shared with third parties more than ever before. Everything from credit scores to web-search histories can now create detailed profiles of individuals, and many people may not even know such profiles exist. With this, the ethics of keeping data confidential becomes an even more pressing matter for professionals in all fields (Patel2024, p.179).

3. Importance of Professional Ethics in Work Environments

Professional ethics play a critical role in ensuring a healthy work environment. Compromised ethics can lead to a toxic workplace, with negative consequences for employees and the organization. Therefore, it is essential to promote and reinforce professional ethics at work. Ethical behavior is crucial for building trust and credibility among employees, clients, and stakeholders. A good and solid professional ethics framework enhances communication and collaboration, leading to better organizational performance (Ehsan Kashani, 2019, p.50). As a result, employees are more aware of their responsibilities and obligations to uphold organizational values. The chance of better organizational performance and output increases when everyone is on the same page within the ethical framework.

The relationship between ethics and an organization's reputation is directly proportional; the better the ethics, the better the reputation. Professional ethics can attract and retain talent in an organization, while a lack of it can drive employees away. Employees consider an organization's ethical reputation before applying for a position, and misconduct is one of the main reasons for leaving. Furthermore, organizations with good ethical practices have been found to experience lower levels of misconduct and issues with moral reasoning, harassment, and bullying, as well as higher levels of employee

morale and job satisfaction. Finally, it is argued that ethics can be used as a competitive advantage, especially in this globalized world. Professional ethics obligations add value to organizations and help achieve better results. Organizations must prioritize professional ethics and ensure adherence to its standards, as it is essential for sustainable success. Thus, the importance of professional ethics is reiterated, emphasizing that it should be the foundation for an organization's integrity and stability. (Tursunbayeva et al.2022, p.19)

3.1. Building Trust and Credibility

Professional relationships are built on trust and credibility. When team members can rely on one another, collaboration becomes easier. A reliance on the ethical behaviour of others helps to foster this culture of trust. Members of a team with established professional ethics will treat one another fairly and keep promises, resulting in a mutually beneficial working relationship. Outside of the team, stakeholders such as clients and sponsors will regard the team as a trustworthy investment if its members conduct business with honesty and integrity. This guarantees a constant flow of projects, as team communication and teamwork are enhanced by trust (W. Vanderwood, 2018, p.84). It is also important to recognize that, although it takes time to build, trust can be undone in an instant. Teams are thus encouraged to reflect on their professional ethics regularly. A professional commitment to trustworthiness has several long-term implications. Firstly, trustworthy organizations are likely to see greater employee commitment than those perceived as untrustworthy. Employees will go above and beyond their basic job description if they feel secure in the team's professionalism. There will also be a greater sense of loyalty, with workers more likely to remain with a team who has earned their trust. Secondly, organizations perceived as ethical will win more business. Clients prefer to work with ethical organizations, as there is an understanding that they will be treated fairly and with respect at all times. Business will thus be lost to competitors should a team's ethics come into question. So how is trust built)(Ajiga et al., 2024, p.60)The answer often lies in simple practices; transparency, open communication, and accountability are all effective strategies. For instance, should a team member make a mistake, it is far better to admit guilt rather than attempt to cover it up. Ongoing discussions surrounding professional ethics and trust issues should take place openly rather than behind closed doors. Trust is essential to the effective operation of teams, and the literature suggests a reliable relationship between trust and organizational performance—higher levels of trust correlate with increased productivity. In short, professional ethics sets the ground rules

for behaviour that fosters trust, resulting in deeper, credible, long-lasting professional relationships. (Jerab & Mabrouk, 2023, p.55)(Ajiga et al., 2024, p.60)

3.2. Enhancing Organizational Reputation

Reputation is built and bolstered by acting in accordance with professional ethics and by ethically branding a product or organization. A good public image and reputations can best be established by treating every stakeholder ethically rather than attempting one-time publicity panaceas (Fan, 2005, p.22). Reputation development is particularly important since improvements or repairs to a tarnished reputation typically take far longer than the time it takes to damage one. People perceive a good reputation as consistent performance or reliability over time and believe it is more difficult to imitate (Wood & Rentschler, 2003, p.288). In the same sense, stakeholder critics could be considered as potential ethical dilemmas or crises for which organizations need strategies. To be publicly perceived as good employers or workplaces, organizations must be consistently good places to work, and reputations must be ethically cared for during critical times. Ethical workplaces may best attract superior talent, and organizations known as good employers receive many prospective employees and thus have a wider talent search pool. Moreover, good working environments yield loyal employees who are not easily recruited by competitors . As a note of caution, attempts to be perceived as good workplaces may otherwise backfire. For example, several U.S. technology companies aggressively marketed themselves as excellent employers or workplaces in 2020, yet subsequently resorted to massive layoffs in 2022 and 2023 due to external economic pressures.

4. Challenges and Ethical Dilemmas in the Workplace

Throughout their careers, professionals must navigate various challenges and ethical dilemmas in the workplace. Although most people want to behave ethically, ethical decision-making can be complicated for several reasons. Ethical dilemmas arise when it is unclear what the right choice is, such as when policies do not address a qualm about fairness, or even when moral principles conflict (Banks, 2009, p.44). Pressure can also affect ethical choices, whether that pressure comes from personal desires, such as wanting a promotion, or from more vulnerable positions, such as being scared to lose one's job. There may also be competing interests at play, where two stakeholders with very different circumstances or points of view are weighing in on a decision. Often, the more powerful party takes precedence. The

scenarios below are taken from the real world and reflect ethical dilemmas many people may find familiar. Simply put, an ethical dilemma is a complicated choice regarding behavior that could significantly impact people, often in harmful ways. Discussions of harm usually evoke thoughts of criminality, but the aftershock of poor ethical choices can trickle down from individuals to teams and organizations. Because adherence to certain morals and principles is essential for the quality and safety of work, it is crucial to understand the challenges of ethical dilemmas in a professional setting. In addition, strategies for resolving ethical dilemmas are fully explored, some of which may make ethical concerns more manageable. It should be noted that there are ethical dilemmas in even the most supportive work cultures; however, it is proposed that a positive culture can help handle these dilemmas (Graham, p.220). Professional culture is examined first, followed by approaches to addressing ethical dilemmas that may arise. Organizational culture plays a pivotal role in shaping professional ethics. Ideally, organizational culture comprises shared values, beliefs, and assumptions that shape behavior within the organization. However, culture can also shape unethical actions through strong pressures to conform to the group, silence dissenting voices, and reject outside influences. A well-defined and supportive organizational culture can minimize ethical dilemmas, as in-house training programs, essays, or workshops can increase employees' awareness of their ethics in their work. Furthermore, adhering to a code of ethics can ensure that ethics are universally upheld within an organization, although it is acknowledged that a code of ethics is not always effective. Strategies for resolving ethical dilemmas are explored next. First and foremost, dilemmas should be discussed outright instead of avoiding them. (Banks, 2009, p.49) It can be helpful to create a small group of trusted peers to discuss ethical dilemmas as they arise. Seeking advice from a supervisor can also be useful if they have a proven track record of ethical conduct. Finally, it is essential to recognize ethical training as an ongoing development. Ethics should never be permanently settled; as society and professional practices develop, so should ethics.

5. Strategies for Promoting Professional Ethics

Professionalism is defined as the skill or expertise in a particular profession. However, simply having expertise is not sufficient to be considered a professional; it is equally important to conduct oneself in a professional manner. The way an individual practices their expertise is as crucial as the expertise itself. Therefore, professionalism encompasses a set of values,

behaviors, and relationships that underpin the provision of good quality professional services. As such, it is essential to transcend this basic understanding of professionalism and establish a culture of ethics in the workplace. (Nurrohmat2022, p.93)

To promote professionalism, organizations must consider various strategies. First, it is necessary to develop ethical guidelines that are clear and easy to understand. These guidelines should articulate the values and principles upheld by the organization and provide a framework for making ethical decisions. Second, training programs aimed at enhancing the ethical awareness of employees should be developed and implemented. Training should go beyond simply informing employees about the new code of ethics; it should instill the moral values embedded in the code (La\u27Vone Hill, 2019, p.33). Third, leadership should exemplify ethical behavior in both their personal and professional lives, as leaders play a significant role in setting the tone for ethics within the organization.

Fourth, communication channels should be open, allowing employees to discuss their concerns regarding ethics without fear of retaliation. Anonymity should be ensured when concerns are raised or suggestions are made, as employees are more likely to speak up if they believe their identity will remain confidential. Fifth, ethical behavior should be recognized and reinforced, as compliance is enhanced when ethical conduct is rewarded (Hu et al., 2022, p.67). Sixth, regular evaluations should be conducted to ensure ethical policies are relevant and updated as workplace conditions change. Finally, ethical policies should be understood by everyone in the organization, not just archived in a binder, as policies that are not known and understood are unlikely to be followed. Implementing these strategies will help organizations strengthen their commitment to professional ethics and enhance the quality of services provided. (Van et al.2024, p.108)

Conclusion:

Today, management is in dire need of considering professional ethics as a form of behavioral capital that generates social returns no less important than the other forms of capital on which organizations rely to generate profit.

Management must seek to understand and embrace the concept of multidimensional professional competence — that is, combining profitability with ethics — rather than relying solely on material efficiency. While material

efficiency may generate profit, ethical management builds reputation, which is itself a social asset without which organizations cannot effectively operate.

Specialists and scholars should not overlook the importance of studying value systems and the internal control mechanisms and tools they provide, as these systems regulate behavior and promote sound values.

There is a need to uphold competence, integrity, impartiality, and transparency in the flow of information; ensure confidentiality in administrative and pedagogical files; prevent fraud and forgery; guarantee fair treatment and equal opportunities; and protect rights such as the right to appeal, union representation, safety, and a clean environment.

Making adherence to sound professional ethics a key component of performance evaluation.

Paying close attention to the selection and recruitment process of job candidates, while emphasizing the use of measurable administrative and behavioral competency criteria through which applicants can be assessed.

Focusing on the role of the media in promoting professional ethics and addressing administrative misconduct and its consequences with candor and objectivity.

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